

## JEAN LAURENT



Born on July 31, 1944

Age: 70

### Business address:

30, avenue Kléber – 75208 Paris Cedex 16 – France

### Number of DANONE shares held as of December 31, 2014: 5,100

Independent Director and  
Lead Independent Director

French nationality

**Principal responsibility:** Chairman of the Board of Directors of Foncière des Régions

### Personal background – experience and expertise:

Jean LAURENT is a graduate of the École Nationale Supérieure de l'Aéronautique (1967) and has a Master of Sciences degree from Wichita State University.

He spent his entire career at the Crédit Agricole group, first with Crédit Agricole de Toulouse, and later with Crédit Agricole du Loiret and then Crédit Agricole de l'Île de France, where he exercised or supervised various retail banking business activities.

He then joined Caisse Nationale du Crédit Agricole, first as Deputy General Manager (1993-1999) and later as Chief Executive Officer (1999-2005). In that capacity, he was responsible for the public offering of Crédit Agricole SA (2001) and the acquisition and integration of Crédit Lyonnais in Crédit Agricole group.

He is also Chairman of the Board of Directors of Foncière des Régions.

The Board of Directors of Danone appointed Jean LAURENT as Chairman of the Social Responsibility Committee on February 14, 2007, Chairman of the Compensation and Nomination Committee on April 28, 2011 and Lead Independent Director on February 18, 2013.

### Positions and responsibilities as of December 31, 2014 <sup>(a)</sup>

Positions	Companies	Countries
Director (term of office from February 10, 2005 to the end of the Shareholders' Meeting to approve the 2017 financial statements) <sup>(c)</sup>	DANONE SA <sup>(b)</sup>	France
Chairman and member of the Board of Directors' Compensation and Nomination Committee (since April 28, 2011 and April 22, 2005, respectively)		
Chairman and member of the Board of Directors' Social Responsibility Committee (since February 14, 2007)		
Lead Independent Director (since February 18, 2013)		
Chairman of the Board of Directors	FONCIÈRE DES RÉGIONS SA <sup>(b)</sup>	France
Member of the Strategy and Investments Committee		
Vice-Chairman of the Supervisory Board	EURAZEO SA <sup>(b) (d)</sup>	France
Chairman of the Audit Committee		
Member of the Finance Committee		
Director	BENI STABILI <sup>(a)</sup>	Italy

(a) Offices shown in italics are not governed by Article L. 225-21 of the French commercial code concerning multiple directorships.

(b) Listed company.

(c) Subject to the renewal of his term of office by the Shareholders' Meeting of April 29, 2015.

(d) As of December 31, 2014, Eurazeo holds 0.01% of the Company's share capital (see section 7.7 Share ownership structure as of December 31, 2014 and significant changes over the last three fiscal years).

### Positions and responsibilities held in the past five years

Positions	Companies	Countries
Director	CRÉDIT AGRICOLE EGYPT SAE	Egypt
Member of the Supervisory Board	M6 SA (MÉTROPOLE TELEVISION) <sup>(a)</sup>	France
Member of the Audit Committee		
Director	UNIGRAINS SA	France

Positions	Associations/Foundations/Other	Countries
Chairman	PÔLE DE COMPÉTITIVITÉ "FINANCE INNOVATION" (Association)	France
Chairman of the Board of Directors	FONDATION INSTITUT EUROPLACE DE FINANCE	France

(a) Listed company.